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आर्थिक सलाहकार

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भारत सरकार
वित्त मंत्रालय
लोक उद्यम विभाग
Government of India
Ministry of Finance
Department of Public Enterprises

F. No. PP-II-5/0006/2024-DPE

Dated: 18th September, 2026

Dear Chief Executive,

The professionalization of Boards of Central Public Sector Enterprises (CPSEs) is one of the major initiatives undertaken by the Government to strengthen the performance, corporate governance and effectiveness of CPSEs.

2. As part of this initiative, and with a view to sensitizing Non-Official (Independent) Directors (NoDs) of CPSEs about their roles, responsibilities and contribution towards effective functioning of the Board, the Department of Public Enterprises (DPE) is organizing a Non-Residential Orientation Programme for Capacity Building of Non-Official Directors on 8th to 9th October, 2026 at Shri Vijaya Puram (Port Blair), Andaman & Nicobar Islands. The exact venue of the programme and other related details will be intimated in due course. The Tentative programme structure is enclosed.

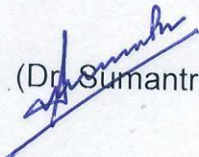
3. The two-day non- residential programme is structured to provide practical insights into the roles and responsibilities of Non-Official (Independent) Directors, functioning of audit committee, understanding of financial statements, secretarial standards, and governance procedures for board meetings. The programme will also provide an opportunity for interaction and exchange of experiences among the participating Directors.

4. **There is no participation fee to be paid by the CPSEs for the programme.** The arrangements for lodging, boarding and transport of the nominated Non-Official (Independent) Directors shall be made by the concerned CPSEs.

5. Keeping in view the importance of the programme, you are requested to nominate newly appointed Non-Official (Independent) Directors on the Board of your CPSE for participation in the above programme. The details of the nominated Non-Official (Independent) Directors may kindly be furnished through the DPE Online Training Nomination System (OTNS) Portal latest by 1st October, 2026 at https://otns.dpe.gov.in/otns/nod_training_apply so that necessary arrangements may be made accordingly. The nomination would be confirmed on first-cum-first- serve basis.

With regards,

Yours sincerely,


(Dr. Sumantra Pal)

CMDs/MDs of CPSEs

**Orientation Programme on Capacity Building of
Non-Official Directors of Central Public Sector Enterprises
Venue: Sri Vijaya Puram (Port Blair), Andman & Nicobar Islands
Tentative Programme Structure**

8th October, 2026 (Thursday)	
09:00 AM – 09:30 AM	Registration and Assembly
9:30 AM – 10:00 AM	Inaugural Session
10:00 AM- 10:10 AM	Welcome Address by MD BPRL
10:10 AM- 10:30 AM	Address by Secretary, DPE
10:30 AM - 11:00 AM	Group Photograph & Tea Break
11:00 AM- 12.10 PM	Session 1: Overview of CPSEs Resource Person: DPE Officer
12:10 PM - 1:30 PM	Session 2: Secretarial Standards and Governance Procedure for Board meetings Resource Person: Institute of Company Secretaries of India (ICSI)
01:30 PM - 02:30 PM	Lunch Break
02:30 PM - 03:45 PM	Session 3: Board Dynamics, Boardroom Culture and Managing Board-Management Relationship Resource Person: Dr. Anil K Khandelwal, Former CMD, Bank of Baroda
03:45 PM – 04:15 PM	Tea/Coffee Break
04.15 PM - 05:30 PM	Session 4: Understanding Finance for effective decision making in Board-Independent Directors Perspective- CA Rajender Kumar
9th October, 2026 (Friday)	
9:30 AM – 11:00 AM	Session 5: Board Room Ethics – Regulatory Framework on Role and Responsibilities of Non-official (Independent) Directors of CPSEs Resource Person: Dr. Anup K Pujari
11:00 AM - 11:30 AM	Tea/Coffee Break
11:30 AM - 1:00 PM	Session 6: Boardroom Fiduciary Duty: ESG Governance, Risk Oversight, and Strategic Value Creation Resource Person: Mr. Nawshir Mirza, FCA and Professional Independent Director
01:00 PM- 2:00 PM	Lunch Break
2:00 PM - 3:30 PM	Session 7: Role of IDs in Audit Committee – Resource Person from ICAI Resource Person: ICAI
3:30 PM- 3:45 PM	Tea/Coffee Break
03:45 PM – 5:00 PM	Session 8: Panel Discussion & Open House: Preparing for Board Meeting; Before, During & After Panelist: Dr Anup K Pujari Dr. Anil K Khandelwal, Former CMD, Bank of Baroda Mr. Nawshir Mirza, FCA and Professional Independent Director
5:00 PM	Q&A + Valedictory Session

Instructions for Participants

ACCOMMODATION:

Delegates may contact the Silver Sand Sea Princess Beach Resort, Wandoor Beach, New Wandoor, Port Blair directly to book their accommodation.

Resort Contact Number- 03192-280002; 9531833804 (Ms. Benija)

Please quote the booking code “ DPE2026 ” to avail the negotiated accommodation rate.

The hotel is located approximately 23 km from Veer Savarkar International Airport, Sri Vijaya Puram.

MOBILE & INTERNET CONNECTIVITY

BSNL : Available across the hotel property.

Jio : Available at select locations.

Airtel : Not available at the hotel.

Wi-Fi : Complimentary Wi-Fi is available across the property.