

**Orientation Programme on Capacity Building of
Non-Official Directors of Central Public Sector Enterprises
Venue: Ground Floor, Banquet Hall 'REGENT' , Hotel Grand Mercure, Mysuru,
Karnataka
Final Programme Structure**

10th September, 2026 (Thursday)	
9:00 AM – 9:15 AM	Assemble at Programme Hall
9:15 AM- 9:20AM	National Song & National Anthem
9:20 AM- 9:40 AM	Welcome Address by CMD, BEML
9:40 AM- 10:00 AM	Inaugural by Secretary, DPE
10:00 AM - 10:30 AM	Group Photograph & Tea Break
10:30 AM- 12.00 Noon	Session 1: Board Room Ethics – Regulatory Framework on Role and Responsibilities of Non-official (Independent) Directors of CPSEs Resource Person: Dr. Anup K. Pujari, Former Secretary to GoI
12 Noon - 1:00 PM	Session 2: Overview of CPSEs Resource Person: Mr. Kranti Kumar, Deputy Director, DPE.
01:00 PM - 02:00 PM	Lunch Break
2:00 PM - 3:30 PM	Session 3: Mock Board Meeting Resource Person: Dr. Anup K. Pujari, Former Secretary to GoI, supported by Ms. Urmi Chaudhury, CS, BEML.
03:30 PM – 04:00 PM	Tea/Coffee Break
4.00 PM - 05:30 PM	Session 4: Board Dynamics, Boardroom Culture and Managing Board-Management Relationship Resource Person: Dr. Anil K Khandelwal, Former CMD, Bank of Baroda
11th September, 2026 (Friday)	
9:30 AM – 11:00 AM	Session 5: Effective Audit Committees Resource Person: Mr. Nawshir Mirza, FCA and Professional Independent Director
11:00 AM - 11:30 AM	Tea/Coffee Break
11:30 AM - 1:00 PM	Session 6: Panel Discussion & Open House: Panelists: -Dr. Anup K. Pujari, Former Secretary to GoI Dr. Anil K Khandelwal, Former CMD, Bank of Baroda Mr. Nawshir Mirza, FCA and Professional Independent Director Facilitated by – Mr. Kranti Kumar, Deputy Director, DPE.
01:00 PM- 2:00 PM	Lunch Break
2:00 PM - 3:30 PM	Session 7: Understanding Financial Statements- A Practical Guide for Independent Directors Resource Person: CA Rajendra Kumar P, Member Central Council ICAI.
3:30 PM- 3:45 PM	Tea/Coffee Break
03:45 PM – 5:00 PM	Session 8: Secretarial Standards and Governance Procedure for Board meetings Resource Person: CS Nagendra D Rao, Former President, Institute of Company Secretaries of India (ICSI)
5:00 PM	Q&A + Valedictory Session

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